



FEMA

May 14, 2019

Paul R. Erickson
LeMay Erickson Willcox Architects
Reston, VA

Dear Mr. Erickson,

On behalf of the Department of Homeland Security, the Federal Emergency Management Agency and the United States Fire Administration (USFA), I would like to thank you for your tireless efforts to reduce cancer-causing carcinogens and toxins in fire stations throughout the United States.

Much has changed since you set out on this quest to share the concept of Hot Zone design; and in just five years' time, architects across the country have accepted this research. Your commitment does not go unnoticed nor is it under-appreciated. I wanted to acknowledge your dedication to the fire and emergency medical services during the opening ceremony of the Station Design Conference.

At a time like this, I am reminded of a famous quote by Winston Churchill, "*We make a living by what we get. We make a life by what we give*". I sincerely thank you for your continued innovation, support and leadership. We all have benefited from your continued dedication and passion. We salute you!

With respect and admiration,

A handwritten signature in black ink, appearing to read "G. Keith Bryant".

G. Keith Bryant
U. S. Fire Administrator
U. S. Fire Administration